

AGENDA

EMS Working Group

Videoconference OR

Jefferson County Courthouse
311 S. Center Avenue, Room C2063
Jefferson, WI 53549

February 19, 2026

8:00 a.m.

EMS Working Group

Kim Cheney (Town of Koshkonong), Drake Daily (City of Lake Mills), County Board Supervisor Bruce Degner (Town of Ixonia), Kyle Ellefson (Village of Johnson Creek), John Kannard (Town of Sullivan), Travis Maze (Sheriff's Office), County Board Supervisor, Dwayne Morris (City of Watertown), Laura Payne (Town of Oakland), Bruce Peterson, MABAS Member (City of Fort Atkinson), Jenifer Quimby (City of Waterloo), Tanya Reynen (City of Watertown), Ron Wegner, MABAS Member (City of Jefferson), Dr. Chris Wistrom, Medical Director

[Join the meeting now](#)

Meeting ID: 212 418 417 154

Passcode: Vi3K2Mb3

1. Call to Order
2. Roll Call
3. Certification of compliance with Open Meetings Law
4. Review of Agenda
5. Public Comment (Members of the public who wish to address the committee on specific agenda items must register at this time)
6. Communications
7. Approval of January 14, 2025 EMS Working Group Minutes
8. Presentation from Shawna Marquardt, Regional Dean of Madison College
9. UniverCity Alliance Update
10. Mapping Exercise – Degner
11. County Board Information Plan – Luckey
12. Discussion on next steps, timeline, and other miscellaneous matters
13. Discussion and possible action on tentative future meeting dates and agenda items
Next meeting scheduled for Wednesday, March 11, 2026 at 9:00 a.m.
14. Adjourn

A quorum of any Jefferson County Committee, Board, Commission, or other body, including the Jefferson County Board of Supervisors, may be present at this meeting.

Individuals requiring special accommodations for attendance at the meeting should contact the County Administrator 24 hours prior to the meeting at 920-674-7101 so appropriate arrangements can be made.

JEFFERSON COUNTY EMS WORKING GROUP

MINUTES

JANUARY 14TH, 2026

Jefferson County Courthouse

311 S Center Ave Rm C2063

Jefferson, WI 53549

1. Call To Order

Bruce Degner called the meeting to order at 9:04 AM

2. Roll Call

EMS Working Group Members Present in Person: Bruce Degner, Jenifer Quimby, Bruce Peterson, Dwayne Morris, Dr. Chris Wistrom, John Kinnard, Travis Maze,

EMS Working Group Members Present via Teams: Kim Cheney, Drake Daily, Laura Payne, Kyle Ellefson, Ron Wegner, Tanya Reynen

Others Present: Michael Luckey, Rebecca Houseman, Abigail Karbusicky, Megan McBride, Jess Holmes

3. Certification of compliance to open meeting law

Michael Luckey certified compliance

4. Review Agenda

Motion by Quimby, Seconded by Kannard to approve agenda as written. Motion passed

5. Public Comment

None

6. Communications

Thank You Card presented from MPH 780 Students for UW Madison

7. Approval of December 9th, 2025 Meeting

Draft minutes were provided for review

Motion by John Kannard to approve, seconded by Jenifer Quimby December 9th, 2025 EMS Working Group Meeting minutes. Motion carried.

8. Presentation- Shawna Marquardt, Regional Dean of Madison College

Marquardt was unable to attend the meeting so the presentation was postponed to a later date.

9. Brief Update on Emergency Medical Dispatching

County Administrator Luckey provided historical context for emergency medical dispatching. The Sheriff Maze discussed how the APCO cards will look for County dispatchers and how the service will be called out. The goal being set to roll out by June 2026 with more staff in place. Dr. Wistrom provided additional context from a Medical Directors perspective.

10. Setting Focus for 2026

Luckey opened sharing comments he and Degner have received about refocusing the group as we enter the new year. Discussion ensued by committee members about the strengths of our current system and the regional approach that already exists in Jefferson County. Committee members asked questions of one and another and of support staff as to the proper role of county involvement/oversight. Morris offered perspectives on what might be acceptable to the full county board. The group reached a consensus that the county board should be given additional information on the ways the current EMS Providers are meeting the priorities set out by this group. This group may continue to examine system improvements, however much of the discussion centered on the need to support existing staffing models. Degner created a map of Jefferson County of each EMS station and the calculated response time. Members of the group requested a copy at the next meeting.

11. UniverCity Alliance Update

Megan McBride discussed the Spring Project: Master of business Practicum (2-3 students in Business and/or Analytics)

Interdisciplinary Engineering for research, exploration and GIS project-heat mapping.

Industrial System Engineering

McBride gave a handout of Jefferson County EMS Working Group Goals. Peterson was concerned with the title of the form. McBride agreed to change the wording.

12. Discussion on Next Steps, Timeline, and Other Miscellaneous Matters

No Discussion

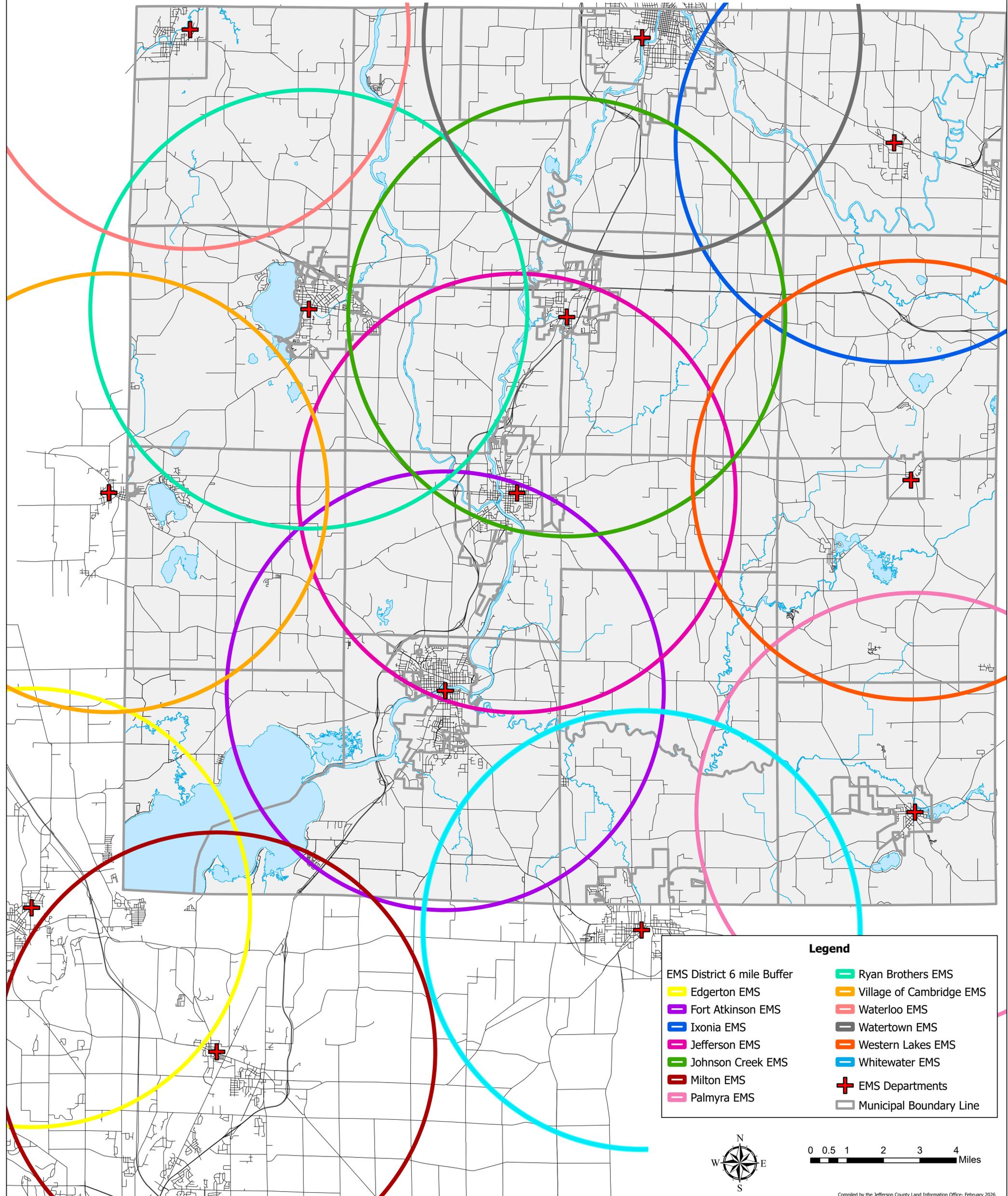
13. Discussion and Possible Action on Tentative Future Meeting Dates and Agenda Items

Next Meeting scheduled for February 11th, 2026 at 9:00 a.m.

14. Adjourn

Motion by Peterson, seconded by Quimby. Meeting adjourned at 10:59am

JEFFERSON COUNTY EMS District Coverage Areas



- Legend**
- EMS District 6 mile Buffer
 - Edgerton EMS
 - Fort Atkinson EMS
 - Ixonia EMS
 - Jefferson EMS
 - Johnson Creek EMS
 - Milton EMS
 - Palmyra EMS
 - Ryan Brothers EMS
 - Village of Cambridge EMS
 - Waterloo EMS
 - Watertown EMS
 - Western Lakes EMS
 - Whitewater EMS
 - EMS Departments
 - Municipal Boundary Line



0 0.5 1 2 3 4 Miles

PROPOSAL to EMS Working Group
“EMS Education Sessions” with Jefferson County Board
Presented as Special Order of Business during monthly County Board meetings
May 2026 through September 2026, 10 minutes each

May 2026 – Snapshot

- Map the system
- PowerBI Dashboard
- Demonstration on the mix of service levels
- Why is the county involved?

June 2026 – Staffing/Budget Limitations

- Shift from volunteer to paid
- Training hours
- Staffing turnover
- Economics of EMS

July 2026 – County Models

- County-run vs. County-supported vs. hybrid
- Levy limit exemption
- Other county taskforces

August 2026 – Ideas

- Additional financial support through increased levy
 - o Direct support of municipal EMS systems
 - o “Library model”
- Operational consistency and coordination
 - o Jurisdictional boundaries
 - o Uniformity of [dispatch, medical direction, billing]
- Funding
 - o Levy limit exemption
 - o Formulas
 - o Cost savings?
- Scalability
 - o Paramedic-level service
 - County guarantee?
 - Paramedic intercepts?
 - o Shared services based on physical locations?

September 2026 – Additional Ideas

- Generated between February and September
- Open discussion from County Board